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#### INTRODUCTION

One of the critical needs of high performing leaders is the ability to communicate clearly and effectively to influence all levels within the organisation. Leaders must be able to articulate and present their message in a confident and effective manner to build trust and ensure alignment within the organization. Effective is a skill that needs to be developed by improving verbal and nonverbal communication styles as well as by enhancing interpersonal skills.

#### **OBJECTIVES**

This highly pragmatic workshop teaches participants skills and methods needed to become effective communicators and leaders with increased confidence. It also provides the methods of content-creation which is needed for effective communication and presentation.

# Learning outcomes include:

- Ability to communicate effectively with superiors, peers and subordinates
- Ability to create content for presentation
- Ability to manage emotions and responses to the advantage of all in the organization
- Ability to communicate in an assertive and yet professional manner
- Increased self-confidence
- Improved active listening and empathy
- Ability to overcome communication barriers
- Understanding of different communication styles and non-verbal communication

### **TRAINING STYLE**

We emphasise pragmatism and experiential exposure of trainees to communication skills and methodologies.

Training is conducted using slide presentations, videos, activities, role-playing, discussions and practical workshops

### WORKSHOP OUTLINE (9:00 am - 5:00 pm)

#### **Ice Breaker**

• TEAM ACTIVITY

### Introduction

- Qualities of a Great Leaders
- Communication and Leadership
- The Shannon Weaver Model of Communication. Understanding concepts of:
  - sender,
  - encoder,
  - channel,
  - noise,
  - decoder,
  - and receiver

- Barriers to communication
- Active Listening and two-way communication
- Styles of Communication: Auditory, Visual, Kinaesthetic
- Self-Assessment: Assessing personal communicational styles

## **Emotional Intelligence and Effective Communication**

- Emotional Quotient (EQ) and how it affects communication
- "Political" Intelligence Model and Communication: The Wise, The Cunning, The Stubborn and the Innocent
- Achieving Empathy in communication for building trust, relationship, and productivity
  - Open ended Questioning

### **Communication for Projects**

- The RACI model: Responsibility, Accountability, Consultation & Information
- Workshop on using the RACI method
- Stakeholder communication

### **Types of Communication and Contents**

- Verbal and Non-Verbal communication
- Reports, Presentations, Meetings, Videos, Online
- Types of content: Technical, Reports, Persuasive, Information, Instructional
- Workshop on Content Creation using Templates

### Presentation Techniques: What to Say and How to say it

- Methods of effective presentation by content type
- Persuasive Techniques: Ethos, Pathos, Logos
- The Mehrabian Model: Verbal, Body Language, Tone,
- Gestures and movement

### **Practical Presentation Activity**

• Presentation activity with assessment